

Municipal annual budgets and MTREF & supporting tables

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Preparation Instructions

Municipality Name: BUF Buffalo City ▼

Municipal Entity Name: BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY

CFO Name: AVIWE MANCIYA

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Budget for MTREF starting: ▼

Budget Year:

Printing Instructions

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Submission of Data

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Table D1 Budget Summary

Description	2020/21	2021/22	2022/23	Current Year 2023/24			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands									
<u>Financial Performance</u>									
Property rates	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–
Investment revenue	–	–	–	–	–	–	–	–	–
Transfer and subsidies - Operational	47 015	56 673	68 076	87 480	89 080	89 080	59 818	34 844	36 377
Other own revenue	9 313	3 172	2 619	1 656	2 264	2 264	2 281	2 338	2 445
Total Revenue (excluding capital transfers and contributions)	56 328	59 845	70 695	89 136	91 344	91 344	62 099	37 181	38 822
Employee costs	23 449	43 851	43 521	48 132	44 233	44 233	31 608	31 408	33 183
Remuneration of councillors	2 657	2 471	1 992	1 284	1 284	1 284	660	690	721
Depreciation and Debt impairment	1 111	856	1 083	518	518	518	540	565	590
Finance charges	0	0	27	2	2	2	–	–	–
Inventory consumed and bulk purchases	–	–	–	3 168	3 168	3 168	235	141	147
Transfers and subsidies	–	–	–	–	–	–	–	–	–
Other expenditure	26 708	29 657	17 056	35 781	41 889	41 889	28 955	4 276	4 081
Total Expenditure	53 926	76 835	63 680	88 886	91 094	91 094	61 999	37 081	38 722
Surplus/(Deficit)	2 402	(16 990)	7 015	250	250	250	100	100	100
Transfers and subsidies - capital (monetary allocations)	631	488	677	250	250	250	100	100	100
Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	3 034	(16 503)	7 692	500	500	500	200	200	200
Income Tax	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	3 034	(16 503)	7 692	500	500	500	200	200	200
<u>Capital expenditure & funds sources</u>									
Capital expenditure	631	488	677	250	230	230	100	100	100
Transfers recognised - capital	631	488	677	250	250	250	100	100	100
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	–	–	–	–	–	–	–	–	–
Total sources of capital funds	631	488	677	250	250	250	100	100	100
<u>Financial position</u>									
Total current assets	62 586	23 216	45 268	20 322	37 438	37 438	25 471	25 728	32 364
Total non current assets	2 308	1 940	1 505	1 672	1 406	1 406	2 164	2 191	2 437
Total current liabilities	35 061	18 281	32 828	36 807	10 557	10 557	4 701	4 967	2 841
Total non current liabilities	6 498	–	56	4 574	–	–	–	–	–
Community wealth/Equity	23 336	6 874	13 890	(19 387)	28 287	28 287	22 934	22 952	31 960
<u>Cash flows</u>									
Net cash from (used) operating	1 620	20	17 698	768	768	768	640	665	690
Net cash from (used) investing	(515)	(466)	(372)	(250)	(230)	–	(100)	(100)	(100)
Net cash from (used) financing	–	–	–	–	–	–	–	–	–
Cash/cash equivalents at the year end	18 981	18 534	35 861	26 560	36 399	768	36 401	36 966	37 557

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Table D2 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				Medium Term Revenue and Framework	
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27
R thousand	1									
Revenue	1									
Exchange Revenue										
Service charges - Electricity										
Service charges - Water										
Service charges - Waste Water Management										
Service charges - Waste Management										
Sale of Goods and Rendering of Services										
Agency services		6 658	2 009	783						
Interest		722	1 117	1 686	1 656	2 264	2 264		2 281	2 338
Interest earned from Receivables										
Interest earned from Current and Non Current Assets										
Dividends										
Rent on Land										
Rental from Fixed Assets				90						
Licence and permits										
Operational Revenue				13						
Non-Exchange Revenue										
Property rates	2									
Surcharges and Taxes										
Fines, penalties and forfeits										
Licences or permits										
Transfer and subsidies - Operational		47 015	56 673	68 076	87 480	89 080	89 080		59 818	34 844
Interest							-			
Fuel Levy							-			
Operational Revenue		1 934	46	47	-		-			
Gains on disposal of Assets										
Other Gains										
Discontinued Operations										
Total Revenue (excluding capital transfers and contributions)		56 328	59 845	70 695	89 136	91 344	91 344	-	62 099	37 181
Expenditure										
Employee related costs		23 449	43 851	43 521	48 132	44 233	44 233		31 608	31 408
Remuneration of councillors		2 657	2 471	1 992	1 284	1 284	1 284		660	690
Bulk purchases - electricity	2				-	-	-			
Inventory consumed	5				3 168	3 168	3 168		235	141
Debt impairment	4				-	-	-			
Depreciation and asset impairment		1 111	856	1 083	518	518	518		540	565
Finance charges		0	0	27	2	2	2		-	-
Contracted services		19 148	17 747	9 814	27 218	31 139	31 139		25 376	575
Transfers and subsidies		-			-	-	-		-	-
Irrecoverable debts written off					-	-	-			
Operational costs	3	7 560	11 888	7 242	8 563	10 750	10 750		3 580	3 701
Losses on disposal of Assets					-	-	-			
Other Losses			22		-	-	-			
Total Expenditure		53 926	76 835	63 680	88 886	91 094	91 094	-	61 999	37 081
Surplus/(Deficit)		2 402	(16 990)	7 015	250	250	250	-	100	100
Transfers and subsidies - capital (monetary allocations)		631	488	677	250	250	250		100	100

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Table D3 Capital Budget by asset class and funding

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands	1									
Capital expenditure by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
RTV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Retreatment		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revolvements		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Halls		-	-	-	-	-	-	-	-	-
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	-	-	-	-	-	-	-
Clinic/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Rescue Stations		-	-	-	-	-	-	-	-	-
Testing Stations		-	-	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-
Police		-	-	-	-	-	-	-	-	-
Parks		-	-	-	-	-	-	-	-	-
Public Open Space		-	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Tram/Bus Terminals		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings		-	-	-	-	-	-	-	-	-
Works of Art		-	-	-	-	-	-	-	-	-
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Municipal Offices		-	-	-	-	-	-	-	-	-
Prayer/Hallway Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	-	-	-	-	-	-	-	-
Yards		-	-	-	-	-	-	-	-	-
Stores		-	-	-	-	-	-	-	-	-
Laboratories		-	-	-	-	-	-	-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Docks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		255	222	197	100	90	90	40	40	40
Severalties		-	-	-	-	-	-	-	-	-
Licences and Rights		255	222	197	100	90	90	40	40	40
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licences		-	-	-	-	-	-	-	-	-
Solid Waste Licences		-	-	-	-	-	-	-	-	-
Computer Software and Applications		255	222	197	100	90	90	40	40	40
Local Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
Computer Equipment		376	244	439	100	90	90	40	40	40
Computer Equipment		376	244	439	100	90	90	40	40	40
Furniture and Office Equipment		-	22	40	50	50	50	20	20	20
Furniture and Office Equipment		-	22	40	50	50	50	20	20	20
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Living resources		-	-	-	-	-	-	-	-	-
Marine		-	-	-	-	-	-	-	-	-
Policy and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Terrestrial		-	-	-	-	-	-	-	-	-
Policy and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Total capital expenditure on assets	1	631	488	677	250	230	230	100	100	100
Funded by:										
National Government										
Provincial Government										
Parent Municipality										
District Municipality										
Transfers recognised - capital		631	488	677	250	230	230	100	100	100
Borrowing	3									
Internally generated funds										
Total Capital Funding	4	631	488	677	250	230	230	100	100	100

References:
1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
2. Include capital component of PPP unitary payment.
3. Include finance leases and PPP capital funds component of unitary payment.
4. Total Capital Funding must balance with Total Capital Expenditure.

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Table D4 Budgeted Financial Position

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands											
ASSETS											
Current assets											
Cash and cash equivalents		20 433	19 987	37 224	11 347	35 347	35 347		25 304	25 554	31 854
Trade and other receivables from exchange transactions	1				8 500	1 600	1 600		–	–	–
Receivables from non-exchange transactions	1	42 090	3 189	7 992	–	–	–		–	–	–
Current portion of non-current receivables					–	–	–		–	–	–
Inventory	2	62	40	52	38	54	54		67	70	74
VAT					436	436	436		100	105	436
Other current assets					–	–	–		–	–	–
Total current assets		62 586	23 216	45 268	20 322	37 438	37 438	–	25 471	25 728	32 364
Non current assets											
Investments	3										
Investment property											
Property, plant and equipment		1 532	1 203	1 021	931	693	693		986	986	1 084
Biological assets					–	–	–		–	–	–
Living and non-living resources					–	–	–		–	–	–
Heritage assets					–	–	–		–	–	–
Intangible assets	1	776	737	483	741	713	713		1 178	1 204	1 352
Trade and other receivables from exchange transactions							–		–	–	–
Non-current receivables from non-exchange transactions							–		–	–	–
Other non-current assets							–		–	–	–
Other non-current assets							–		–	–	–
Total non current assets		2 308	1 940	1 505	1 672	1 406	1 406	–	2 164	2 191	2 437
TOTAL ASSETS		64 894	25 156	46 773	21 994	38 844	38 844	–	27 635	27 919	34 800
LIABILITIES											
Current liabilities											
Bank overdraft											
Financial liabilities				158							
Consumer deposits											
Trade and other payables from exchange transactions	4	32 620	15 139	17 389	36 500	8 200	8 200		2 441	2 671	544
Trade and other payables from non-exchange transactions	5		1 354	12 223	–	–			–	–	–
Provision		2 441	986	2 057	307	2 357	2 357		2 260	2 296	2 296
VAT			713	849		–					
Other current liabilities			89	153							
Total current liabilities		35 061	18 281	32 828	36 807	10 557	10 557	–	4 701	4 967	2 841
Non current liabilities											
Financial liabilities	6			56							
Provision	7	6 498	–	–	4 574	–	–		–	–	–
Long term portion of trade payables											
Other non-current liabilities											
Total non current liabilities		6 498	–	56	4 574	–	–	–	–	–	–
TOTAL LIABILITIES		41 559	18 281	32 883	41 380	10 557	10 557	–	4 701	4 967	2 841
NET ASSETS	2	23 336	6 874	13 890	(19 387)	28 287	28 287	–	22 934	22 952	31 960
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	23 336	6 874	13 890	(19 387)	28 287	28 287	–	22 934	22 952	31 960
Reserves and funds	9										
Other											
TOTAL COMMUNITY WEALTH/EQUITY	2	23 336	6 874	13 890	(19 387)	28 287	28 287	–	22 934	22 952	31 960

References

1. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)
2. Net assets must balance with Total Community Wealth/Equity
3. Include deferred tax and tax provisions

check balance

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Table D5 Budgeted Cash Flow

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates											
Service charges											
Other revenue		(23 254)	–	(3 930)	–	–	–		–	–	
Transfers and Subsidies - Operational	1	53 890	88 743	78 992	87 480	89 080	89 080		59 818	34 844	36 377
Transfers and Subsidies - Capital	1	–	–	–	–	–	–		–	–	–
Interest		722	1 272	1 686	1 656	2 264	2 264		2 281	2 338	2 445
Dividends						–	–				
Payments	2										
Suppliers and employees		(29 738)	(89 996)	(59 049)	(88 365)	(90 574)	(90 574)		(61 458)	(36 516)	(38 132)
Finance charges		(0)	(0)	–	(2)	(2)	(2)		–	–	–
Transfers and Subsidies		–	–	–	–	–	–		–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES		1 620	20	17 698	768	768	768	–	640	665	690
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		116	22	–	–	–	–		–	–	–
VAT Control (Receipts)											
Decrease (increase) in non-current receivables											
Decrease (increase) in non-current investments		–	–	–	–	–	–		–	–	–
Payments											
Capital assets		(631)	(488)	(372)	(250)	(230)			(100)	(100)	(100)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(515)	(466)	(372)	(250)	(230)	–	–	(100)	(100)	(100)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans											
Borrowing long term/refinancing											
Increase (decrease) in consumer deposits											
Payments											
Repayment of borrowing											
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	–	–	–	–	–	–	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD	1	1 105	(447)	17 327	518	538	768	–	540	565	590
Cash/cash equivalents at the year begin:	2	17 876	18 981	18 534	26 042	35 861		35 861	35 861	36 401	36 966
Cash/cash equivalents at the year end:	2	18 981	18 534	35 861	26 560	36 399	768	35 861	36 401	36 966	37 557

References

- The end balance of Cash/cash equivalents must reconcile to detail in Table SD6
- Cash equivalents includes investments with maturities of 3 months or less

check

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Supporting Table SD1 Measurable performance targets

Performance target description	Unit of measurement	2021/22	2022/23	2023/24	Current Year 2024/25				Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Insert measure/s description											
Efficient and Effective Information Technology	Number of Enterprise Architecture/Master				34 355	30 456					
	Number of Computer licenses for the Agency				320	320			800	837	850
	Number of office premises rented				1 000	960			900	1 125	942
Sound Governance Oversight and Legislative	Improved Audit Outcome				50	40			1 000	1 046	1 092
	Implementation of the Internal Audit Coverage				50	40			350	366	382
	Monitor mSCOA compliance				147	147			20	20	20
Effective and Efficient Corporate Services to	Talent Management (Learning and Growth)				52	52					
Effective Board Secretariat and Legal Support	Implementation of litigation matters attended				1 266	1 266			50	52	55
	Board Secretariat Functions and legal support				50	50			660	690	721
Conducive working environment	EAP Wellness program developed				500	500					
Tourism opportunities exploited in high value	Number of interpretive boards developed at				250	250					
	Number of Public Art Strategies				13 100	13 100					
	Number of interpretive boards designed (TIM)										
To identify sports tourism infrastructure	Number of Tourism Routes Developed										
Global Promotion of Tourism Attractions	Number of Marketing, Communication and										
Inner City Regeneration	Implementation of a BCMM Business										
A well-developed Beachfront	Implementation of Integrated Beachfront										
	Implementation of Integrated Beachfront										
	Upgrade on Marina Glen B Precinct (Master										
	Planning and execution of various areas										
Job Creation & Economic Development	Implementation of an Inner-City Safety										
	Implementation of a Corporate Social										
	Number of rural develop initiatives supported										
	Implementation of Smart City Initiatives										
	Implementation of a Corporate Social										
	HR Consulting (OD, Job Grading &										
	Transactional advisory agreements										
Facilitation and promotion of investment	BCMM Investment conferences held										
	Property Finance Advisory Services										
Transport and Logistics Industrial network that	Number of Market Research Indices										

Notes

1. The format of the objectives are to be negotiated between the entity and the municipality

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Supporting Table SD2 Financial and non-financial indicators

Description of indicator	Basis of calculation	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				Medium Term Revenue and Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<u>Borrowing Management</u>			0	0	0	0	0	0	0			
Credit Rating	Finance charges & Depreciation / Operating Expenditure		2%	1%	2%	1%	1%	1%	0%	1%	2%	2%
Capital Charges to Operating Expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of capital expenditure												
<u>Safety of Capital</u>												
Gearing	Long Term Borrowing / Funds & Reserves		0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<u>Liquidity</u>												
Current Ratio	Current assets / current liabilities		1.79	1.27	1.38	0.55	3.55	0.00	0.00	5.42	5.18	11.39
Current Ratio adjusted for debtors	Current assets/current liabilities less debtors > 90 days		1.79	1.27	1.38	0.55	3.55	0.00	0.00	5.42	5.18	11.39
Liquidity Ratio	Monetary Assets / Current Liabilities		0.58	1.09	1.13	0.31	3.35	0.00	0.00	5.38	5.14	11.21
<u>Revenue Management</u>												
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts / Last 12 Mths Billing			0%	0%	0%	0%	0%	0%	0%	0%	0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		75%	5%	11%	10%	2%	2%	0%	0%	0%	0%
Longstanding Debtors Reduction Due To Recovery	Debtors > 12 Mths Recovered / Total Debtors > 12 Months Old		0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<u>Creditors Management</u>												
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Creditors to Cash and Investments			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Funding of Provisions</u>												
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions		0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<u>Other Indicators</u>												
Electricity Distribution Losses (2)	Total Volume Losses (kW)	1	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
	Total Cost of Losses (Rand '000)		0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
	% Volume (units purchased and generated less units sold)/units purchased and generated		0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Water Distribution Losses (2)	Total Volume Losses (kℓ)		0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
	Total Cost of Losses (Rand '000)		0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
	% Volume (units purchased and generated less units sold)/units purchased and generated		0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Employee costs	Employee costs/Total Revenue - capital revenue		41.6%	73.3%	61.6%	54%	48%	48%	0%	51%	84%	85%
Remuneration	Total remuneration/(Total Revenue - capital revenue)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0.0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%	0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)		2.0%	1.4%	1.6%	1%	1%	1%	0%	1%	2%	2%
<u>Financial viability indicators</u>												
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year		50 891.2	-	1 120.6	708.3	-	-	-	-	-	-
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		0%	0.0%	0.0%	0%	0%	0%	0%	0%	0%	0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		7%	0.0	0.0	0.0	0.0	-	-	-	0.0	0.1

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Supporting Table SD3 Budgeted Investment Portfolio

Investments by Maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal	Investment Top Up	Closing Balance
		Yrs/Months												
First National Bank - 62098719358		Ongoing	Money Market Call Account	N/A	Tier Balance	0	-	-	n/a	853	1 656	(25 205)	45 000	22 304
														-
														-
														-
														-
														-
														-
														-
														-
														-
														-
														-
														-
	1				-	0	-			853	1 656	(25 205)	45 000	22 304

References

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Supporting Table SD4 Board member allowances and staff benefits

Summary of Employee and Board Member remuneration	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				Medium Term Revenue and Expenditure Framework		
		Audited Outcome A	Audited Outcome B	Audited Outcome C	Original Budget D	Adjusted Budget E	Full Year Forecast F	Pre-audit outcome	Budget Year 2025/26 G	Budget Year +1 2026/27 H	Budget Year +2 2027/28 I
R thousands											
Remuneration											
Board Members of Entities											
Basic Salaries and Wages											
Pension and UIF Contributions											
Medical Aid Contributions											
Overtime											
Performance Bonus											
Motor Vehicle Allowance											
Cellphone Allowance											
Housing Allowances											
Other benefits and allowances											
Board Fees		2 657	2 471	1 992	1 282	1 282	1 282		660	690	721
Payments in lieu of leave											
Long service awards											
Post-retirement benefit obligations											
Sub Total - Board Members of Entities		2 657	2 471	1 992	1 282	1 282	1 282	-	660	690	721
% increase			(0)	(0)	(0)	(0)			#DIV/0!	0	4.4%
Senior Managers of Entities											
Basic Salaries and Wages		7 614	17 295	6 816	11 239	11 239	11 239		10 234	10 782	11 391
Pension and UIF Contributions		-	885	348	1 123	1 123	1 123		11	11	12
Medical Aid Contributions											
Overtime											
Performance Bonus		442	-	319							
Motor Vehicle Allowance				110	110	110	110		-	-	-
Cellphone Allowance									65	68	72
Housing Allowances											
Other benefits and allowances											
Payments in lieu of leave		-	-	-	354	354	354		236	249	263
Long service awards											
Post-retirement benefit obligations											
Sub Total - Senior Managers of Entities		8 056	18 181	7 592	12 825	12 825	12 825	-	10 546	11 110	11 738
% increase			0	(0)	0	0			#DIV/0!	0	5.6%
Other Staff of Entities											
Basic Salaries and Wages		11 947	22 800	32 746	32 861	32 861	32 861		19 077	18 071	19 092
Pension and UIF Contributions		1 108	1 318	1 549	1 975	1 975	1 975		1 536	1 598	1 688
Medical Aid Contributions				4							
Overtime											
Performance Bonus		559	606	791	-	-	-		-	-	-
Motor Vehicle Allowance		110	60	60	60	60	60		-	-	-
Cellphone Allowance									53	56	59
Housing Allowances		48	48	12	-	-	-		-	-	-
Other benefits and allowances		673	579	767							
Payments in lieu of leave					411	411	411		396	573	605
Long service awards											
Post-retirement benefit obligations											
Sub Total - Other Staff of Entities		14 445	25 411	35 929	35 307	35 307	35 307	-	21 062	20 298	21 445
% increase			0	0	(0)	(0)			#DIV/0!	(0)	5.6%
Total Municipal Entities remuneration		25 158	46 062	45 513	49 414	49 414	49 414	-	32 268	32 098	33 903

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Supporting Table SD5 Summary of personnel numbers

Summary of Personnel Numbers		2024/25			Current Year 2025/26			Budget Year 2026/27		
Number	Ref	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)										
Board Members of municipal entities	3	8	6		8	6		8	5	
Municipal entity employees	4									
CEO and Senior Managers	2	5	4		5	5		5	2	
Other Managers	6	8	8		8	8		8	4	
Professionals		21	19	1	21	20	1	21	15	1
Finance		4	4		4	4		4	4	
Spatial/town planning										
Information Technology		2	1	1	2	1	1	2	1	1
Roads										
Electricity										
Water										
Sanitation		5	5		5	5		5	3	
Refuse										
Other		10	9		10	10		10	7	
Technicians		–	–	–	–	–	–	–	–	–
Finance										
Spatial/town planning										
Information Technology										
Roads										
Electricity										
Water										
Sanitation										
Refuse										
Other										
Clerks (Clerical and administrative)										
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators										
Elementary Occupations										
Total Personnel Numbers		42	37	1	42	39	1	42	26	1
% increase			(11.9%)	(97.3%)	4 100.0%	3 800.0%	–	4 100.0%	(38.1%)	(96.2%)
Total entity employees headcount	5									
Finance personnel headcount	7									
Human Resources personnel headcount	7									

References

1. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number to persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Supporting Table SD6 Budgeted monthly cash and revenue/expenditure

Description	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands															
<u>Operating Revenue By Source</u>															
Exchange Revenue															
Service charges - Electricity												-	-	-	-
Service charges - Water												-	-	-	-
Service charges - Waste Water Management												-	-	-	-
Service charges - Waste Management												-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest	190	190	190	190	190	190	190	190	190	190	190	190	2 281	2 338	2 445
Interest earned from Receivables												-	-	-	-
Interest earned from Current and Non Current Assets												-	-	-	-
Dividends												-	-	-	-
Rent on Land												-	-	-	-
Rental from Fixed Assets												-	-	-	-
Licence and permits												-	-	-	-
Operational Revenue												-	-	-	-
Non-Exchange Revenue															
Property rates												-	-	-	-
Surcharges and Taxes												-	-	-	-
Fines, penalties and forfeits												-	-	-	-
Licences or permits												-	-	-	-
Transfer and subsidies - Operational	4 985	4 985	4 985	4 985	4 985	4 985	4 985	4 985	4 985	4 985	4 985	4 985	59 818	34 844	36 377
Interest												-	-	-	-
Fuel Levy												-	-	-	-
Operational Revenue												-	-	-	-
Gains on disposal of Assets												-	-	-	-
Other Gains												-	-	-	-
Discontinued Operations												-	-	-	-
Total Revenue (excluding capital transfers and contributions)	5 175	5 175	5 175	5 175	5 175	5 175	5 175	5 175	5 175	5 175	5 175	5 175	62 099	37 181	38 822
<u>Operating Expenditure By Type</u>															
Employee related costs	2 634	2 634	2 634	2 634	2 634	2 634	2 634	2 634	2 634	2 634	2 634	2 634	31 608	31 408	33 183
Remuneration of councillors	55	55	55	55	55	55	55	55	55	55	55	55	660	690	721
Bulk purchases - electricity	-											-	-	-	-
Inventory consumed	20	20	20	20	20	20	20	20	20	20	20	20	235	141	147
Debt impairment	-											-	-	-	-
Depreciation and asset impairment	45	45	45	45	45	45	45	45	45	45	45	45	540	565	590
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	2 115	2 115	2 115	2 115	2 115	2 115	2 115	2 115	2 115	2 115	2 115	2 115	25 376	575	601
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-											-	-	-	-
Operational costs	298	298	298	298	298	298	298	298	298	298	298	298	3 580	3 701	3 480
Losses on disposal of Assets	-											-	-	-	-
Other Losses												-	-	-	-
Total Expenditure	5 167	5 167	5 167	5 167	5 167	5 167	5 167	5 167	5 167	5 167	5 167	5 167	61 999	37 081	38 722

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Supporting Table SD7a Capital expenditure on new assets by asset class

Description R thousand	Ref 1	Current Year 2024/25					Medium Term Revenue and Expenditure Framework				
		Audited Outcome 2021/22	Audited Outcome 2022/23	Audited Outcome 2023/24	Original Budget 2024/25	Adjusted Budget 2024/25	Full Year Forecast 2024/25	Pre-audit outcome 2024/25	Budget Year 2024/25 +1 2025/26	Budget Year 2024/25 +2 2027/28	
Capital expenditure on new assets by Asset Class/Sub-class											
Infrastructure		-	-	-	-	-	-	-	-	-	
Roads Infrastructure		-	-	-	-	-	-	-	-	-	
Roads		-	-	-	-	-	-	-	-	-	
Road Structures		-	-	-	-	-	-	-	-	-	
Road Furniture		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Storm water Infrastructure		-	-	-	-	-	-	-	-	-	
Drainage Collection		-	-	-	-	-	-	-	-	-	
Storm water Conveyance		-	-	-	-	-	-	-	-	-	
Attenuation		-	-	-	-	-	-	-	-	-	
Electrical Infrastructure		-	-	-	-	-	-	-	-	-	
Power Plants		-	-	-	-	-	-	-	-	-	
HV Substations		-	-	-	-	-	-	-	-	-	
HV Switching Station		-	-	-	-	-	-	-	-	-	
HV Transmission Conductors		-	-	-	-	-	-	-	-	-	
MV Substations		-	-	-	-	-	-	-	-	-	
MV Switching Stations		-	-	-	-	-	-	-	-	-	
MV Networks		-	-	-	-	-	-	-	-	-	
LV Networks		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-	
Dams and Weirs		-	-	-	-	-	-	-	-	-	
Boreholes		-	-	-	-	-	-	-	-	-	
Reservoirs		-	-	-	-	-	-	-	-	-	
Pump Stations		-	-	-	-	-	-	-	-	-	
Water Treatment Works		-	-	-	-	-	-	-	-	-	
Bulk Mains		-	-	-	-	-	-	-	-	-	
Distribution		-	-	-	-	-	-	-	-	-	
Distribution Points		-	-	-	-	-	-	-	-	-	
PRV Stations		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-	
Pump Station		-	-	-	-	-	-	-	-	-	
Reduction		-	-	-	-	-	-	-	-	-	
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-	
Outfall Sewers		-	-	-	-	-	-	-	-	-	
Toilet Facilities		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-	
Landfill Sites		-	-	-	-	-	-	-	-	-	
Waste Transfer Stations		-	-	-	-	-	-	-	-	-	
Waste Processing Facilities		-	-	-	-	-	-	-	-	-	
Waste Drop-off Points		-	-	-	-	-	-	-	-	-	
Waste Separation Facilities		-	-	-	-	-	-	-	-	-	
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Rail Infrastructure		-	-	-	-	-	-	-	-	-	
Rail Lines		-	-	-	-	-	-	-	-	-	
Rail Structures		-	-	-	-	-	-	-	-	-	
Rail Furniture		-	-	-	-	-	-	-	-	-	
Drainage Collection		-	-	-	-	-	-	-	-	-	
Storm water Conveyance		-	-	-	-	-	-	-	-	-	
Attenuation		-	-	-	-	-	-	-	-	-	
MV Substations		-	-	-	-	-	-	-	-	-	
LV Networks		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	
Sand Pumps		-	-	-	-	-	-	-	-	-	
Piers		-	-	-	-	-	-	-	-	-	
Revetments		-	-	-	-	-	-	-	-	-	
Promenades		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	
Data Centres		-	-	-	-	-	-	-	-	-	
Core Layers		-	-	-	-	-	-	-	-	-	
Distribution Layers		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Community Assets		-	-	-	-	-	-	-	-	-	
Community Facilities		-	-	-	-	-	-	-	-	-	
Halls		-	-	-	-	-	-	-	-	-	
Centres		-	-	-	-	-	-	-	-	-	
Crickets		-	-	-	-	-	-	-	-	-	
Clubs/Care Centres		-	-	-	-	-	-	-	-	-	
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-	
Travelling Stations		-	-	-	-	-	-	-	-	-	
Museums		-	-	-	-	-	-	-	-	-	
Galleries		-	-	-	-	-	-	-	-	-	
Theatres		-	-	-	-	-	-	-	-	-	
Libraries		-	-	-	-	-	-	-	-	-	
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-	
Police		-	-	-	-	-	-	-	-	-	
Parks		-	-	-	-	-	-	-	-	-	
Public Open Space		-	-	-	-	-	-	-	-	-	
Nature Reserves		-	-	-	-	-	-	-	-	-	
Public Abolition Facilities		-	-	-	-	-	-	-	-	-	
Markets		-	-	-	-	-	-	-	-	-	
Stalls		-	-	-	-	-	-	-	-	-	
Abattoirs		-	-	-	-	-	-	-	-	-	
Airports		-	-	-	-	-	-	-	-	-	
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-	
Indoor Facilities		-	-	-	-	-	-	-	-	-	
Outdoor Facilities		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Heritage assets		-	-	-	-	-	-	-	-	-	
Monuments		-	-	-	-	-	-	-	-	-	
Historic Buildings		-	-	-	-	-	-	-	-	-	
Works of Art		-	-	-	-	-	-	-	-	-	
Conservation Areas		-	-	-	-	-	-	-	-	-	
Other Heritage		-	-	-	-	-	-	-	-	-	
Investment properties		-	-	-	-	-	-	-	-	-	
Revenue Generating		-	-	-	-	-	-	-	-	-	
Improved Property		-	-	-	-	-	-	-	-	-	
Unimproved Property		-	-	-	-	-	-	-	-	-	
Non-revenue Generating		-	-	-	-	-	-	-	-	-	
Improved Property		-	-	-	-	-	-	-	-	-	
Unimproved Property		-	-	-	-	-	-	-	-	-	
Other assets		-	-	-	-	-	-	-	-	-	
Operational Buildings		-	-	-	-	-	-	-	-	-	
Municipal Offices		-	-	-	-	-	-	-	-	-	
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-	
Building Plan Offices		-	-	-	-	-	-	-	-	-	
Workshops		-	-	-	-	-	-	-	-	-	
Yards		-	-	-	-	-	-	-	-	-	
Stores		-	-	-	-	-	-	-	-	-	
Laboratories		-	-	-	-	-	-	-	-	-	
Training Centres		-	-	-	-	-	-	-	-	-	
Manufacturing Plant		-	-	-	-	-	-	-	-	-	
Depots		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Housing		-	-	-	-	-	-	-	-	-	
Staff Housing		-	-	-	-	-	-	-	-	-	
Social Housing		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	
Intangible Assets		255	222	197	100	90	90	-	40	40	40
Services		-	-	-	-	-	-	-	-	-	
Licences and Rights		255	222	197	100	90	90	-	40	40	40
Water Rights		-	-	-	-	-	-	-	-	-	
Effluent Licences		-	-	-	-	-	-	-	-	-	
Solid Waste Licences		-	-	-	-	-	-	-	-	-	
Computer Software and Applications		255	222	197	100	90	90	-	40	40	40
Local Settlement Software Applications		-	-	-	-	-	-	-	-	-	
Unspecified		-	-	-	-	-	-	-	-	-	
Computer Equipment		376	244	439	100	90	90	-	40	40	40
Computer Equipment		376	244	439	100	90	90	-	40	40	40
Furniture and Office Equipment		-	22	40	50	50	50	-	20	20	20
Furniture and Office Equipment		-	22	40	50	50	50	-	20	20	20
Machinery and Equipment		-	-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	-
Living resources		-	-	-	-	-	-	-	-	-	-
Marine		-	-	-	-	-	-	-	-	-	-
Fishing and Protection		-	-	-	-	-	-	-	-	-	-
Endangered plants and animals		-	-	-	-	-	-	-	-	-	-
Invertebrate		-	-	-	-	-	-	-	-	-	-
Fishing and Protection		-	-	-	-	-	-	-	-	-	-
Endangered plants and animals		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	631	488	677	290	230	230	-	100	100	100

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Supporting Table SD7c Expenditure on repairs and maintenance by asset class

Description	Ref £	2021/22	2022/23	2023/24	Current Year 2024/25			Medium Term Revenue and Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Repairs and maintenance expenditure by Asset Class/Sub-class											
Infrastructure		-	-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-	-
Roads											
Road Structures											
Road Furniture											
Capital Spares											
Storm water Infrastructure		-	-	-	-	-	-	-	-	-	-
Drainage Collection											
Storm water Conveyance											
Attenuation											
Electrical Infrastructure		-	-	-	-	-	-	-	-	-	-
Power Plants											
HV Substations											
HV Switching Station											
HV Transmission Conductors											
MV Substations											
MV Switching Stations											
MV Networks											
Capital Spares											
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-	-
Dams and Weirs											
Boreholes											
Reservoirs											
Pump Stations											
Water Treatment Works											
Bulk Mains											
Distribution											
Distribution Points											
PRV Stations											
Capital Spares											
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-	-
Pump Station											
Relocation											
Waste Water Treatment Works											
Outfall Sewers											
Toilet Facilities											
Capital Spares		-	-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure											
Landfill Sites											
Waste Transfer Stations											
Waste Processing Facilities											
Waste Drop-off Points											
Waste Separation Facilities											
Electricity Generation Facilities											
Capital Spares											
Rail Infrastructure		-	-	-	-	-	-	-	-	-	-
Rail Lines											
Rail Structures											
Rail Furniture											
Drainage Collection											
Storm water Conveyance											
Attenuation											
MV Substations											
Capital Spares											
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	-
Sand Pumps											
Piers											
Revetments											
Promenades											
Capital Spares		-	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	-
Data Centres											
Core Layers											
Distribution Layers											
Capital Spares		-	-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-	-
Halls											
Centres											
Cafes											
Clinics/Care Centres											
Fire/Ambulance Stations											
Testing Stations											
Museums											
Galleries											
Theatres											
Libraries											
Cemeteries/Crematoria											
Police											
Parks											
Public Open Space											
Nature Reserves											
Public Ablution Facilities											
Markets											
Stalls											
Abattoirs											
Airports											
Taxi/Road/Bus Terminals											
Capital Spares		-	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-	-
Indoor Facilities											
Outdoor Facilities											
Capital Spares		-	-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-	-
Monuments											
Historic Buildings											
Works of Art											
Conservation Areas											
Other Heritage											
Investment properties		-	-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-	-
Improved Property											
Unimproved Property											
Non-revenue Generating		-	-	-	-	-	-	-	-	-	-
Improved Property											
Unimproved Property											
Other assets		9	20	19	10	10	10	-	-	-	-
Operational Buildings		9	20	19	10	10	10	-	-	-	-
Municipal Offices		9	20	19	10	10	10	-	-	-	-
Pay/Emery Points											
Building Plan Offices											
Workshops											
Yards											
Stores											
Laboratories											
Training Centres											
Manufacturing Plant											
Depots											
Capital Spares											
Housing		-	-	-	-	-	-	-	-	-	-
Staff Housing											
Social Housing											
Capital Spares		-	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets											
Intangible Assets		-	-	-	-	-	-	-	-	-	-
Services		-	-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-	-
Water Rights											
Effluent Licences											
Solid Waste Licences											
Computer Software and Applications											
Local Settlement Software Applications											
Unspecified											
Computer Equipment		-	-	-	40	40	40	-	-	-	-
Computer Equipment		-	-	-	40	40	40	-	-	-	-
Furniture and Office Equipment		-	-	-	15	35	35	-	-	-	-
Furniture and Office Equipment		-	-	-	15	35	35	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-	-
Machinery and Equipment											
Transport Assets		-	-	-	-	-	-	-	-	-	-
Transport Assets											
Land		-	-	-	-	-	-	-	-	-	-
Land											
Zoo's Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	-
Zoo's Marine and Non-biological Animals											
Living resources		-	-	-	-	-	-	-	-	-	-
Living resources											
Policy and Protection		-	-	-	-	-	-	-	-	-	-
Policy and Protection											
Biological assets and animals		-	-	-	-	-	-	-	-	-	-
Biological assets and animals											
Policy and Protection		-	-	-	-	-	-	-	-	-	-
Policy and Protection											
Biological assets and animals		-	-	-	-	-	-	-	-	-	-
Biological assets and animals											
Total expenditure on repairs and maintenance of assets		9	20	19	65	85	85	-	-	-	-

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Supporting Table SD7d Depreciation by asset class

R thousand	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			Medium Term Revenue and Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2027/28
Depreciation by Asset Class/Sub-class											
Infrastructure		-	-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-	-
Roads											
Road Structures											
Road Furniture											
Capital Spares											
Storm water Infrastructure		-	-	-	-	-	-	-	-	-	-
Drainage Collection											
Storm water Conveyance											
Attenuation											
Electrical Infrastructure		-	-	-	-	-	-	-	-	-	-
Power Plants											
HV Substations											
HV Switching Station											
HV Transmission Conductors											
MV Substations											
MV Switching Stations											
MV Networks											
LV Networks											
Capital Spares											
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-	-
Dams and Weirs											
Boreholes											
Reservoirs											
Pump Stations											
Water Treatment Works											
Bulk Mains											
Distribution											
Distribution Points											
PRV Stations											
Capital Spares											
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-	-
Pump Station											
Refraction											
Waste Water Treatment Works											
Outfall Sewers											
Toilet Facilities											
Capital Spares											
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-	-
Landfill Sites											
Waste Transfer Stations											
Waste Processing Facilities											
Waste Drop-off Points											
Waste Separation Facilities											
Electricity Generation Facilities											
Capital Spares											
Rail Infrastructure		-	-	-	-	-	-	-	-	-	-
Rail Lines											
Rail Structures											
Rail Furniture											
Drainage Collection											
Storm water Conveyance											
Attenuation											
MV Substations											
LV Networks											
Capital Spares											
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	-
Sand Pumps											
Piers											
Revetments											
Promenades											
Capital Spares											
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	-
Data Centres											
Core Layers											
Distribution Layers											
Capital Spares											
Community Assets		-	-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-	-
Halls											
Cinemas											
Cinemas											
Clinical Care Centres											
Fire/Ambulance Stations											
Trading Stations											
Museums											
Galleries											
Theatres											
Libraries											
Cemeteries/Crematoria											
Police											
Parks											
Public Open Space											
Nature Reserves											
Public Abolition Facilities											
Markets											
Stalls											
Abattoirs											
Airports											
Train/Bus/Tram Terminals											
Capital Spares											
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-	-
Indoor Facilities											
Outdoor Facilities											
Capital Spares											
Heritage assets		-	-	-	-	-	-	-	-	-	-
Monuments											
Historic Buildings											
Works of Art											
Conservation Areas											
Other Heritage											
Investment properties		-	-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-	-
Improved Property											
Unimproved Property											
Non-revenue Generating		-	-	-	-	-	-	-	-	-	-
Improved Property											
Unimproved Property											
Other assets		-	-	-	-	-	-	-	-	-	-
Operational Buildings											
Municipal Offices											
Pay/Query Points											
Building Plan Offices											
Workshops											
Yards											
Stores											
Laboratories											
Training Centres											
Manufacturing Plant											
Depots											
Capital Spares											
Housing		-	-	-	-	-	-	-	-	-	-
Staff Housing											
Social Housing											
Capital Spares											
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets											
Intangible Assets		517	235	451	96	96	96	-	100	105	109
Servitudes											
Licences and Rights		517	235	451	96	96	96	-	100	105	109
Water Rights											
Effluent Licences											
Solid Waste Licences											
Computer Software and Applications		517	235	451	96	96	96	-	100	105	109
Local Settlement Software Applications											
Unspecified											
Computer Equipment		330	336	378	164	164	164	-	171	178	186
Computer Equipment		330	336	378	164	164	164	-	171	178	186
Furniture and Office Equipment		264	269	256	259	259	259	-	270	282	295
Furniture and Office Equipment		264	269	256	259	259	259	-	270	282	295
Machinery and Equipment		-	-	-	-	-	-	-	-	-	-
Machinery and Equipment											
Transport Assets		-	-	-	-	-	-	-	-	-	-
Transport Assets											
Land		-	-	-	-	-	-	-	-	-	-
Land											
Zoo's Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	-
Zoo's Marine and Non-biological Animals											
Living resources		-	-	-	-	-	-	-	-	-	-
Mature											
Polking and Protection											
Zoological plants and animals											
Immature											
Polking and Protection											
Zoological plants and animals											
Total Depreciation by Asset Class/Sub-class		1 111	829	1 083	518	518	518	-	549	565	590

[illegible]

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Supporting Table SD8 Future financial implications of the capital expenditure budget

Description	Ref	Preceding Years	#N/A	#N/A			#N/A	#N/A
		#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	Present value
R thousands	1,3							
Entities:								
Revenue Obligation By Contract	2							
Contract 1								
Contract 2								
Contract 3 etc								
Total Operating Revenue Implication		-	-	-	-	-	-	-
Expenditure Obligation By Contract	2							
Contract 1								
Contract 2								
Contract 3 etc								
Total Operating Expenditure Implication		-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2							
Contract 1								
Contract 2								
Contract 3 etc								
Total Capital Expenditure Implication		-	-	-	-	-	-	-
Total Entity Expenditure Implication		-	-	-	-	-	-	-

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Supporting Table SD9 Detailed capital budget

R thousand												Medium Term Revenue and Expenditure Framework				
												Audited Outcome 2023/24	Current Year 2024/25 Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Entities:	List all capital projects grouped by Entity															
Entity: BCMDA																
Computer Equipment	Computer Equipment		New	Client, effective and development-oriented public	Growth		Computer Equipment	Computer Equipment	BCMDA Admin Office	N/A	N/A	439	100	40	40	40
Furniture and Office Equipment	Furniture and Office Equipment_Acquisitions		New	Client, effective and development-oriented public	Growth		Furniture and Office Equipment	Furniture And Office Equipment	BCMDA Admin Office	N/A	N/A	40	70	20	20	20
Intangible Assets	Compter Software and Other (MSCOA)		New	Client, effective and development-oriented public	Growth		Licences and Rights	Computer Software And Applications	BCMDA Admin Office	N/A	N/A	-	40	20	20	20
Intangible Assets	Implementation of Enterprise Architecture/Master Systems Plan		New	Client, effective and development-oriented public	Growth		Licences and Rights	Computer Software And Applications	BCMDA Admin Office	N/A	N/A	197	40	20	20	20
Entity Capital expenditure												677	250	100	100	100

BUFFALO CITY METROPOLITAN DEVELOPMENT AGENCY - Supporting Table SD11 External mechanisms

External mechanism Name of organisation	Ref	Period of agreement 1	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2
		Years/months			
R thousands					
Buffalo City Metropolitan Development Agency		Not specific	Financial Assistance	ongoing	33 043
LGSETA		Ongoing	Mandatory Grant	ongoing	59
National Treasury - Neighbourhood Development Programme Grant			Integrated Waste Management Programme	2025/2026	–
Public Employment Programme			Integrated Waste Management Programme	2024/2025	–
					33 102