



Ref: BCMDA-SUB-2025/26

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REPORT TO THE BOARD & CITY on the 2025/26 FINANCE MID-YEAR PERFORMANCE ASSESSMENT REPORT

1. PURPOSE

- 1.1. The purpose of this report is to present the Buffalo City Metropolitan Development Agency's (BCMDA) financial mid-year performance budget statement for the period commencing on the 1 July 2025 to 31 December 2025, in accordance with Section 87(11) of the Municipal Finance Management Act (MFMA), the Municipal Budget and Reporting Regulations (MBRR), and all applicable governance frameworks.

2. DELEGATED AUTHORITY

- 2.1. BCMDA Board of Directors
- 2.2. Parent Municipality: Buffalo City Metropolitan Municipality

3. LEGISLATIVE FRAMEWORK

- Municipal Finance Management Act, 56 of 2003, section 88
 - Municipal Systems Amendment Act, 44 of 2003
 - Municipal Budget and Reporting Regulations, 2009
 - Companies Act, 71 of 2008
- 3.1. In terms of section 88 (1) (a) (i) of the MFMA, "the Accounting Officer of a municipal entity must by 20 January of each year - assess the performance of the entity during the first half of the financial year, taking into account the monthly statements referred to in section 87 of the first half of the financial year..."
 - 3.2. The report complies with the prescribed mid-year assessment for finance and complements the Board's & the City's oversight functions.

All amounts referred to in the report are in Rands.
Amounts in tables are rounded to thousands (R'000)

4. EXECUTIVE SUMMARY & OVERALL ASSESSMENT

4.1. Dashboard/Performance Summary

Table 1: Performance Summary

OVERALL OPERATING RESULTS (R'000)		CASH MANAGEMENT (R'000)	
Income	40 298	Cash and Bank Balance	977
Expenditure	(27 216)	Call investments	21 347
Operating Surplus	13 082	Cash and cash equivalents	22 325
Capital Expenditure	0	Account Payables	(977)
Surplus after capital expenditure	13 082	Unspent conditional grants	(5 672)

FINANCIAL (R'000)		HUMAN RESOURCES	
Operating surplus for the period	13 082	Total Staff Compliment (excluding interns)	38
YTD Grants and Subsidies	39 277	Staff Appointments	7
% Creditors paid within term	100%	Staff Terminations	1
Quick Ratio	2.60:1	Number of funded vacant posts	4
Current Assets	43 489	Salary bill – Officials	(14 466)
Current Liabilities	16 709	Workforce costs as a % of expenditure (incl. capex)	53%
		Workforce costs as a % of expenditure (excl. capex)	53%

The financial performance of the BCMDA for December 2025 reflects a strong position of liquidity and prudent fiscal management. The Agency recorded an income of R40.3 million against an expenditure of R27.2 million, resulting in an operating surplus of R13.1 million. Cash and cash equivalents stood at R22.3 million, with a quick ratio of 2.60:1,

indicating robust short-term financial health. The Agency maintained a 100% 30-day credit payment rate within terms and workforce costs accounted for 53% of total expenditure, which is higher than the norm.

Liquidity is weakening due to delayed NDP grant disbursements and BCMDA pre-financing project expenditure, to ensure continued service delivery.

4.2. Budget Cuts

Notwithstanding the Agency's stable financial indicators, the [reduction in the operating grant allocation from Buffalo City Metropolitan Municipality \(BCMM\)](#) has necessitated [material adjustments to BCMDA's operational budget](#). In compliance with the Municipal Finance Management Act (MFMA), the Agency has implemented cost containment measures, notably reducing allocations for contracted services and general expenditure. These adjustments, while necessary to maintain financial sustainability, may adversely affect the Agency's capacity to fully execute its mandate. The decline in funding heightens the risk of incurring irregular expenditure should operational demands exceed the revised budget envelope.

Below is a table which represents the budget cuts the Agency has had to perform. This represents the operational budget only and does not include grant funded expenditure:

Table 2 Budget Cuts:

Expenditure	2024/25 Budget (R'000)	2025/26 Budget (R'000)	Budget cut (R'000)	% Budget cut
Contracted services	7 057	922	(6 136)	87%
Other expenditure	8 920	3 361	(5 559)	62%
Inventory consumed	227	135	(92)	40%
Transfers & subsidies	450	0	(450)	100%

Despite delays in NDP grant disbursements and the drop in the operational grant from the City, BCMDA remains committed to delivering on its mandate and continues to engage stakeholders to resolve funding constraints. We remain focused on optimizing operational efficiency and ensuring sustainable service delivery. To this end, the Agency has, where necessary, been able to [leverage partnerships as well as support from the Metro](#) to ensure effective service-delivery. Notable support from the City has included legal services and assistance with human-resources-related work.

The financial performance recorded for the mid-year period demonstrates a clear alignment between BCMDA's operational execution and its strategic pillars of **financial sustainability, catalytic project delivery, and operational efficiency**. The Agency's favourable revenue variance and disciplined cost containment measures support the long-term objective of strengthening financial resilience while continuing to deliver on catalytic programmes such as the NDP-supported initiatives. The disciplined budget management shown during the period under review ensures that financial resources are channelled towards strategic priorities, thereby reinforcing BCMDA's mandate to stimulate socio-economic development within Buffalo City Metropolitan Municipality.

5. KEY FINANCIAL HIGHLIGHTS

5.1. Revenue

Table 3 Revenue Breakdown:

Detail	Approved Budget 2025/26 (R'000)	Budget year-to-date (R'000)	Year to date Actual (R'000)	Variance year to date (R'000)	% Variance
Grant revenue	59 818	29 909	39 277	9 368	31%
Own revenue	2 281	1 140	1 002	(120)	(10%)
Total Revenue	62 099	31 049	40 298	9 249	29.8%

For the 2025/26 financial year-to-date, total revenue performance reflects mixed movement across key categories, **total revenue for the period stands at R40.2 million**, exceeding the year-to-date budget of R31.1 million.

Grant revenue which includes BCMM Operational Grant, LGSETA grant, and NDP revenue amounted to R39.3 million against a year-to-date budget of R29.9 million, **resulting in a positive variance of R9.4 million (31%)**, primarily due to timing differences in grant receipts and accelerated recognition aligned to project progress.

There was no own revenue during the period, except interest income of R1 million, slightly below the R1.1 million budget. As part of the financial sustainability strategy, management is exploring strategic revenue diversification aimed at expanding rental income, unlocking new projects to include project management revenue, and unlocking value from property development. These measures are designed to broaden the Agency's revenue base and ensure a gradual reduction in reliance on the BCMM operational grant.

5.2. Expenditure on allocations received

Table 4 Expenditure Breakdown:

Detail	Approved Budget 2025/26 (R'000)	Budget year-to date (R'000)	Year to date Actual (R'000)	Variance year to date (R'000)	% Variance
Employee Cost	31 608	15 804	14 465	(1 339)	(8%)
Remuneration of board members	2 281	330	1 167	837	254%
Depreciation	540	270	258	(12)	(4%)
Inventory consumed	235	117	108	(9)	(8%)
Other costs	28 955	14 478	11 218	(3 260)	(23%)
Total Expenditure	61 999	30 999	27 216	(3 793)	12%

For the period under review, total expenditure amounted to R27.2 million, which is **12% below** the year-to-date budget of R31 million, resulting in a favorable variance of R3.8 million.

Key expenditure categories performed as follows:

- **Employee Costs:** R14.5 million, underspending by R1.3 million against the budget. This reflects effective workforce cost management and timing differences in filling vacant posts.
- **Remuneration of Board Members:** R1.2 million, exceeding the budget by R0.8 million. The variance is attributed to increased board activity addressing key strategic matters required to ensure the sustainability of the Agency.
- **Depreciation:** R0.3 million, closely aligned to budget with a minor favourable variance.
- **Inventory Consumed:** R0.1 million, slightly below budget, indicating prudent resource utilisation.
- **Operating Costs:** Operating costs is mainly driven by contracted services which spent R7.5 million, underspending R5.2 million, primarily due to cost containment measures and delayed project activity.

Overall, the Agency's **expenditure remains well contained, with most categories tracking below budgeted levels**. The only notable exception is board remuneration; however,

management is monitoring this to ensure it will fall within budget parameters at the end of the financial year.

5.3. Cash and cash equivalents

BCDMA's cash and cash equivalents balance as at 31 December 2025 is R 22.3 million which is made up of cash and bank account balances amounting to R 0.9 million, a call investment balance of R21.4 million. These funds are banked with First National Bank. Included in the cash and bank account balances is an amount of R 255 which relates to the NDP waste management project.

BCMDA's quick ratio is 2.60:1 for the month ending 31 December 2025, indicating that the Agency's current assets are sufficient to cover its current liabilities (debts) which are short-term in nature. The liquidity ratio has increased from the previous month, as the Agency has been able to maintain a positive cashflow. The quick ratio is also above the desired norm of 2:1. Its current assets mainly include cash, cash equivalents, and receivables from NDP project payments made with Agency funds. The current liabilities comprise of trade payables, NDP unspent grant for the Duncan Village Buy-Back Centre, Bonus provision (13th Cheque & Performance), Staff provident fund, provision and retention cost.

6. FORECAST

- 6.1. Based on year-to-date performance and projected cash flows, the Agency anticipates continued financial stability over the next six months, subject to the timing of NDP grant disbursements and City operating transfers. Expenditure is expected to remain within the approved budget envelope, supported by ongoing cost containment and prudent financial controls. Liquidity, while currently sound, may come under pressure should grant disbursements be delayed further; however, the Agency has modelled mitigation scenarios and maintains adequate reserves to navigate short-term volatility. Overall, BCMDA's financial trajectory remains positive, with key performance indicators projected to remain within acceptable thresholds for the remainder of the financial year.

7. RISKS & MITIGATION

- 7.1. NDP delays → Strengthen BCMM + NT engagements
- 7.2. Liquidity decline → Lobby City for additional funding while financial sustainability plan is in progress.
- 7.3. Risk of irregular expenditure → Strict monitoring through the OCFO and obtain additional funding.

8. RECOMMENDATION

- 8.1. It is recommended that the Board and City note the report.

ANNEXURE A: IN YEAR BUDGET STATEMENT MAINTABLES

PREPARED BY		
NAME	SABELO MAVUNDLA (CFO)	AS THE CHIEF FINANCIAL OFFICER, I CONFIRM THAT THIS MID-YEAR FINANCIAL ASSESSMENT HAS BEEN PREPARED USING INFORMATION THAT IS ACCURATE, COMPLETE, AND SUPPORTED BY THE AGENCY'S FINANCIAL SYSTEMS AND INTERNAL CONTROL ENVIRONMENT. THE FINANCIAL RESULTS FAIRLY PRESENT THE PERFORMANCE OF BCMDA FOR THE PERIOD ENDING 31 DECEMBER 2025. KNOWN RISKS HAVE BEEN IDENTIFIED AND MITIGATION MEASURES ARE ACTIVELY IN PLACE. THERE ARE NO MATERIAL MISSTATEMENTS THAT UNDERMINE THE INTEGRITY OF THIS REPORT, AND ALL LEGISLATIVE REQUIREMENTS HAVE BEEN ADHERED TO IN ITS COMPILATION.
DATE	18/01/2025	
SIGNATURE		

APPROVER:		
NAME	AYANDA GQOBOKA (CEO)	☐ SUPPORTING ☐ APPROVED ☐ REFUSED/REFERRED BACK
DATE	18 January 2026	
SIGNATURE		

ANNEXURE A: IN YEAR BUDGET STATEMENT MAINTABLES

Monthly_Budget Statement Summary

The table below is a high-level summary of BCMDA's financial performance, capital expenditure, financial position and cash flow.

Table 5 F1 Monthly Budget Statement Summary:

Buffalo City Metropolitan Dev. Agency - Table F1 Monthly Budget Statement Summary - M06 December									
Description	2024/25	Current Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	–	–	–	–	–	–	–		–
Service charges	–	–	–	–	–	–	–		–
Investment revenue	–	–	–	–	–	–	–		–
Transfers recognised - operational	–	59 818	–	17 545	39 277	29 909	9	31%	29 909
Other own revenue	–	2 281	–	120	1 022	1 140	(0)	-10%	1 140
Total Revenue (excluding capital transfers and contributions)	–	62 099	–	17 666	40 298	31 049	9 249	0	31 049
Employee costs	–	31 608	–	2 612	14 465	15 804	(1 339)	(0)	15 804
Remuneration of Board Members	–	660	–	316	1 167	330	837	0	330
Depreciation and asset impairment	–	540	–	41	258	270	(12)	(0)	270
Interest	–	–	–	–	–	–	–		–
Inventory consumed and bulk purchases	–	235	–	17	108	117	(9)	(0)	117
Transfers and grants	–	–	–	–	–	–	–		–
Other expenditure	–	28 955	–	2 307	11 218	14 478	(3 260)	(0)	14 478
Total Expenditure	–	61 999	–	5 292	27 216	30 999	(3 783)	(0)	30 999
Surplus/(Deficit)	–	100	–	12 373	13 082	50	13 032	0	50
Transfers and subsidies - capital (monetary allocations)	–	–	–	–	–	–	–		–
Transfers and subsidies - capital (in-kind)	–	–	–	–	–	–	–		–
Surplus/(Deficit) after capital transfers & contributions	–	100	–	12 373	13 082	50	13 032	0	50
Income Tax	–	–	–	–	–	–	–		–
Surplus/ (Deficit) for the year	–	100	–	12 373	13 082	50	13 032	0	50
Capital expenditure & funds sources									
Capital expenditure	–	100	–	–	–	50	(50)	(0)	50
Transfers recognised - capital	–	–	–	–	–	–	–		–
Borrowing	–	–	–	–	–	–	–		–
Internally generated funds	–	–	–	–	–	–	–		–
Total sources of capital funds	–	–	–	–	–	–	–		–
Financial position									
Total current assets	–	35 558	–		43 489				35 558
Total non current assets	–	900	–		642				900
Total current liabilities	–	8 674	–		16 709				8 674
Total non current liabilities	–	2 057	–		–				2 057
Community wealth/Equity	–	18 935	–		27 422				–
Cash flows									
Net cash from (used) operating	–	100	–	(6 185)	(10 922)	50	(10 972)	(0)	50
Net cash from (used) investing	–	(100)	–	–	–	(50)	50	(0)	(50)
Net cash from (used) financing	–	–	–	–	–	–	–		–
Cash/cash equivalents at the year end	–	–	–	27 062	22 325	–	22 325	–	33 247
Debtors & creditors analysis	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total
Debtors Age Analysis									
Total By Income Source	19 000	–	–	–	–	38 000	(35 879)	–	21 121
Creditors Age Analysis									
Total Creditors	7 517	–	–	–	–	–	–	–	7 517

8.2. Monthly Budget Statement – Financial Performance (Standard Classification)

The table below is an overview of the budgeted financial performance in relation to revenue and expenditure per standard classification.

Table 6 F2 Monthly Budget Statement – Financial Performance:

Buffalo City Metropolitan Dev. Agency - Table F2 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December										
Description	Ref	2024/25	Current Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue	1									
Exchange Revenue		-	-	-	-	-	-	-		-
Service charges - Electricity		-	-	-	-	-	-	-		-
Service charges - Water		-	-	-	-	-	-	-		-
Service charges - Waste Water Management		-	-	-	-	-	-	-		-
Service charges - Waste Management		-	-	-	-	-	-	-		-
Sale of Goods and Rendering of Services		-	-	-	-	-	-	-		-
Agency services		-	-	-	-	-	-	-		-
Interest		-	2 281	-	109	992	1 140	(148)	-13.0%	1 140
Interest earned from Receivables		-	-	-	-	-	-	-		-
Interest earned from Current and Non Current Assets		-	-	-	-	-	-	-		-
Dividends		-	-	-	-	-	-	-		-
Rent on Land		-	-	-	-	-	-	-		-
Rental from Fixed Assets		-	-	-	-	-	-	-		-
Licence and permits		-	-	-	-	-	-	-		-
Special rating levies		-	-	-	-	-	-	-		-
Operational Revenue		-	-	-	-	-	-	-		-
Non-Exchange Revenue		-	-	-	-	-	-	-		-
Property rates		-	-	-	-	-	-	-		-
Surcharges and Taxes		-	-	-	-	-	-	-		-
Fines, penalties and forfeits		-	-	-	-	-	-	-		-
Licences or permits		-	-	-	-	-	-	-		-
Transfer and subsidies - Operational		-	59 818	-	17 545	39 277	29 909	9 368	31.3%	29 909
Interest		-	-	-	-	-	-	-		-
Fuel Levy		-	-	-	-	-	-	-		-
Operational Revenue		-	-	-	11	30	-	30	#DIV/0!	-
Gains on disposal of Assets		-	-	-	-	-	-	-		-
Other Gains		-	-	-	-	-	-	-		-
Discontinued Operations		-	-	-	-	-	-	-		-
Total Revenue (excluding capital transfers and contributions)		-	62 099	-	17 666	40 298	31 049	9 249	29.8%	31 049
Expenditure By Type										
Employee related costs		-	31 608	-	2 612	14 465	15 804	(1 339)	-8.5%	15 804
Remuneration of board members		-	660	-	316	1 167	330	837	253.6%	330
Bulk purchases - electricity		-	-	-	-	-	-	-		-
Inventory consumed		-	235	-	17	108	117	(9)	-8.0%	117
Debt impairment		-	-	-	-	-	-	-		-
Depreciation and asset impairment	2	-	540	-	41	258	270	(12)	-4.6%	270
Interest		-	-	-	-	-	-	-		-
Contracted services		-	25 376	-	1 383	7 473	12 688	(5 215)	-41.1%	12 688
Transfers and subsidies		-	-	-	-	-	-	-		-
Irrecoverable debts written off		-	-	-	-	-	-	-		-
Operational costs		-	3 580	-	924	3 745	1 790	1 955	109.2%	1 790
Losses on disposal of Assets		-	-	-	-	-	-	-		-
Other Losses		-	-	-	-	-	-	-		-
Total Expenditure	3	-	61 999	-	5 292	27 216	30 999	(3 783)	-12.2%	30 999
Surplus/(Deficit)		-	100	-	12 373	13 082	50	13 032	26064.5%	50
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	-	-		-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-		-
Surplus/(Deficit) before taxation		-	100	-	12 373	13 082	50	13 032	26064.5%	50
Income Tax		-	-	-	-	-	-	-		-
Surplus/(Deficit) for the year		-	100	-	12 373	13 082	50	13 032		50
References										
1. Revenue includes sales of: (insert description)										
2. Bulk purchases - electricity										
2. Bulk purchases - water										
3. Expenditure includes repairs & maintenance of:										
4. List operating expenditure on allocations as a note (MFMA section 87(11)(f))										
5. Material variances to be explained in Table SF1 (materiality to be defined by the parent municipality)										

Revenue by Source

Out of a total operational revenue budget of R 62.0 million, BCMDA heavily relies on operational grants of R 33.0 million from BCMM which is receivable in two tranches, normally around July and December of that financial year. The revenue sources for the 2025/26 financial year include the BCMM Operational Grant, LGSETA Grant and Neighborhood Development Grant.

Other revenue sources are:

- The interest received is related to investment in surplus funds and always maintaining a positive bank balance on the primary bank account. Interest received to date is R 991 792.
- Transfer and subsidies relate to the 1st tranche of the operational grant, which was received in July 2025.
- Executive management is currently exploring opportunities in diversification concentrating on rental fees, project management fees and property development fees. This should boost the revenue of the Agency and decrease reliance on BCMM.

Expenditure by Type:

- The expenditure on employee-related costs pertaining to Agency staff is currently at 53% in relation to the original budget. Most of the vacant positions from the previous year have been filled and recruitment process is currently under way for the vacant posts.
- The year-to-date other expenditure on the schedules relates to operational costs for running daily activities of the agency.
- Expenditure on most budget items is within expectations as the NDP project is currently underway with the construction of the Duncan Village Buy Back Centre continuing. Other major expenditures include the IT equipment lease and office rental. The Agency is currently seeking a speedy resolution to the disbursement of funds for the NDP program as the Agency is utilising its own funds to pay for all NDP expenditure, this will be recovered once the National Treasury has disbursed the grant funds. Strict budget monitoring will continue to guard against overspending on expenditure.

Monthly Budget Statement – Financial Position

The table below is an overview of the financial position of the agency.

Table 7 F4 Monthly Budget Statement

Buffalo City Metropolitan Dev. Agency - Table F4 Monthly Budget Statement - Financial Position - M06 Decer						
Vote Description	Ref	2024/25	Current Year 2025/26			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands						
ASSETS						
Current assets						
Cash and cash equivalents		–	33 247	–	22 325	33 247
Trade and other receivables from exchange transactions		–	1 946	–	21 121	1 946
Receivables from non-exchange transactions		–	–	–	–	–
Current portion of non-current receivables		–	–	–	–	–
Inventory		–	43	–	43	43
VAT		–	322	–	–	322
Other current assets		–	–	–	–	–
Total current assets		–	35 558	–	43 489	35 558
Non current assets						
Investments		–	–	–	–	–
Investment property		–	–	–	–	–
Property, plant and equipment		–	490	–	247	490
Biological assets		–	–	–	–	–
Living and non-living resources		–	–	–	–	–
Heritage assets		–	–	–	–	–
Intangible assets		–	410	–	395	410
Trade and other receivables from exchange transactions		–	–	–	–	–
Non-current receivables from non-exchange transactions		–	–	–	–	–
Other non-current assets		–	–	–	–	–
Total non current assets		–	900	–	642	900
TOTAL ASSETS		–	36 458	–	44 131	36 458
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Financial liabilities		–	–	–	–	–
Consumer deposits		–	–	–	–	–
Trade and other payables from exchange transactions		–	8 674	–	7 517	8 674
Trade and other payables from non-exchange transactions		–	–	–	5 672	–
Provision		–	–	–	650	–
VAT		–	–	–	2 871	–
Other current liabilities		–	–	–	–	–
Total current liabilities		–	8 674	–	16 709	8 674
Non current liabilities						
Financial liabilities		–	–	–	–	–
Provision		–	2 057	–	–	2 057
Long term portion of trade payables		–	–	–	–	–
Other non-current liabilities		–	–	–	–	–
Total non current liabilities		–	2 057	–	–	2 057
TOTAL LIABILITIES		–	10 731	–	16 709	10 731
NET ASSETS	1	–	25 727	–	27 422	25 727
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)			18 935		27 422	
Reserves						
Other						
TOTAL COMMUNITY WEALTH/EQUITY	1	–	18 935	–	27 422	–
References						
1. Net assets must balance with Total Community Wealth/Equity						

Assets

- The Agency cash and investment is made up of the primary bank account balance, NDP grant account balance, money market account balance and petty cash on hand.

Liabilities

- Trade and Other payables relate to trade creditors. unspent conditional grant, leave provision, SARS VAT, Staff provident fund, bonus provision and retention costs for Water-world recreational project.

Monthly Budget Statement – Cash Flows

The table below is an overview of the Cash Flows of the agency.

Table 8 F5 Monthly Budget Statement – Cash flows:

Buffalo City Metropolitan Dev. Agency - Table F5 Monthly Budget Statement - Cash Flows - M06 December										
Description	Ref	2024/25	Current Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		-	-	-	-	-	-	-		-
Service charges		-	-	-	-	-	-	-		-
Other revenue		-	-	-	-	-	-	-		-
Transfers and Subsidies - Operational		-	59 818	-	136	19 597	29 909	(10 312)	-34.5%	29 909
Transfers and Subsidies - Capital		-	-	-	-	-	-	-		-
Interest		-	2 281	-	109	992	1 140	(148)	-13.0%	1 140
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		-	(61 999)	-	(6 431)	(31 511)	(30 999)	(512)	1.7%	(30 999)
Interest		-	-	-	-	-	-	-		-
Dividends paid		-	-	-	-	-	-	-		-
Transfers and Subsidies		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	100	-	(6 185)	(10 922)	50	(10 972)	-21944.7%	50
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-		-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		-	(100)	-	-	-	(50)	50	-100.0%	(50)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	(100)	-	-	-	(50)	50	-100.0%	(50)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-		-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-		-
NET INCREASE/ (DECREASE) IN CASH HELD		-	-	-	(6 185)	(10 922)	-	(10 922)	0.0%	-
Cash/cash equivalents at the beginning of year	2	-	-	-	33 247	33 247	-	33 247	#DIV/0!	33 247
Cash/cash equivalents at the end of year	2	-	-	-	27 062	22 325	-	22 325	0.0%	33 247

Cash inflow for the month of December 2025 amounted to R 0.245 million relating to interest received and other income. The cash outflow amounted to R 6.4 million. Kindly refer to the attached the supporting schedule.

Aged debtors

The table below is an overview of aged debtors of the agency.

Table 9 Aged debtors:

Buffalo City Metropolitan Dev. Agency - Supporting Table F3 Entity Aged debtors - M06 December													
Detail	NT Code	Current Year 2025/26										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.to Council Policy
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	Total over 90 days		
R thousands													
Debtors Age Analysis By Income Source	1100												
Trade and Other Receivables from Exchange Transactions - Water	1200	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	1600	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	19 000	-	-	-	-	38 000	(35 879)	-	21 121	2 121	-	-
Total By Income Source	2000	19 000	-	-	-	-	38 000	(35 879)	-	21 121	2 121	-	-
2024/25 - totals only													
Debtors Age Analysis By Customer Group	2100												
Organs of State	2200	19 000	-	-	-	2 121	-	-	-	21 121	2 121	-	0
Commercial	2300	-	-	-	-	-	-	-	-	-	-	-	0
Households	2400	-	-	-	-	-	-	-	-	-	-	-	0
Other	2500	-	-	-	-	-	-	-	-	-	-	-	0
Total By Customer Group	2600	19 000	-	-	-	2 121	-	-	-	21 121	2 121	-	-

Notes

Material increases in value of debtors' categories compared to previous month to be explained

The debtors relate to BCMM NDP project where the Agency has paid for NDP expenditure on behalf of the project.

Aged creditors

The table below is an overview of aged creditors of the agency.

Table 10 F1 Aged creditors:

Buffalo City Metropolitan Dev. Agency - Supporting Table F4 Entity Aged creditors - M06 December											
Detail	NT Code	Current Year 2025/26									Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
R thousands											
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	–	–	–	–	–	–	–	–	–	–
Bulk Water	0200	–	–	–	–	–	–	–	–	–	–
PAYE deductions	0300	1 044	–	–	–	–	–	–	–	1 044	478
VAT (output less input)	0400	–	–	–	–	–	–	–	–	–	–
Pensions / Retirement deductions	0500	(28)	–	–	–	–	–	–	–	(28)	(29)
Loan repayments	0600	–	–	–	–	–	–	–	–	–	–
Trade Creditors	0700	977	–	–	–	–	–	–	–	977	2 435
Auditor General	0800	–	–	–	–	–	–	–	–	–	–
Other	0900	5 523	–	–	–	–	–	–	–	5 523	7 612
Medical Aid deductions	0950	–	–	–	–	–	–	–	–	–	–
Total By Customer Type	1000	7 517	–	–	–	–	–	–	–	7 517	10 495
Notes											
Material increases in value of creditors' categories compared to previous month to be explained											

Notes

Material increases in value of creditors' categories compared to previous month to be explained

The Agency's creditor aging consists mainly of provident fund, SARS third-party, and trade creditors, all to be settled by January 15, 2026.